Leeds University Business School



SHIFTING THE TRUST RELATION Money and Society

Fundamental uncertainty

- Ontological uncertainty
 - We don't know and we can't know
- They rely on conventions, institutions
 - Assume that the future is similar to the past (adaptive expectations)
 - Conventions can change rapidly
- Trust as a means of dealing with uncertainty
- Money as a means of dealing with uncertainty

Trust and Confidence

- A belief about future behaviour and outcomes
- Trust
 - Belief about intentions
 - Uncertainty very relevant
- Confidence
 - Belief about capabilities
 - Less uncertainty
 - Luhmann, N. 1988, "Familiarity, Confidence, Trust: Problems and Alternatives," in *Trust: Making and Breaking Cooperative* Relations

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Trust and Confidence

- Parallel conceptualisation
- Trust
 - Belief about behaviours and outcomes derived from Agency aspects
- Confidence
 - Belief about behaviours and outcomes derived from Structure aspects
- As agency and structure cannot be separated, neither can trust and confidence

Trust and Confidence

- Agency-based Trust-system
 - Agency more important
 - Bank relationships based on personal knowledge
- Structure-based Confidence-system
 - Structure more important
 - Relationships based on rules
- Predominance of either system determined
 - Make-up of system
 - Knowledge available

Money

- Money a means of dealing with uncertainty
- Money is a social construction
- Allows us to avoid agency-based trust relationships and use structure-based confidence relationships.
- Government is what provides this structure system
- Money is a creature of the state, but the relationship isn't straightforward.

The crisis

- Confidence System dominates before Crisis
 - Limited knowledge about individuals within banks and limited knowledge about their ability to express agency
- Shock threatens viability of banks.
- Prompts a collapse in confidence
- People look to replaced lost confidence with Agencybased trust.